WE MAKE YOU DRIVE BETTER

KYUNG CHANG BROCHURE





>> WE MAKE YOU DRIVE BETTER

Reliable Company with Over 60 years of Experience and Continuous Growth

Taking Leadership in the Era of Changes, Kyung Chang Industrial will Achieve the Goal of One-hundred years of Business through Sustainability Management.

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>> KCI AT A GLANCE

ABOUT KYUNG CHANG

Company Overview

Founded in 1961, Kyung Chang Industrial has been constantly challenging itself as a leading manufacturer of automotive parts beyond borders, languages, and cultures. More than 1,400 employees continue to innovate today to contribute to the success of OEM customers with outstanding technology and manufacturing capabilities.

FOUNDATION	HEADQUARTER	ANNUAL PRODUTIO		AL SALES REVENUE
October, 1961	Daegu, Republic of Korea	60,000,000 unit		15M idated sales in 2022)
KCI PRODUCT LINE-UP	(1) CHASSIS SYSTEMS	8	PEDALS	5
	2 POWERTRAIN	SHIFTERS	PEDALS	CABLES
	COMPONENTS	HUB/DRUMASSEMBLIES	ROTOR ASSEMBLIES	CARRIER ASSEMBLIES
	③ ELECTRIC MOTORS & COMPONENTS	-	0	· Chan
		ELECTRIC MOTORS	STATORS	ROTORS

HISTORY

2002

2023 (
	Established North America Incorporation Newly Constructed Mexico Plant
2022	• HMG Supplier of the Year Grand Prize
2021 (Excellence in New Technology Grand Prize (HMG R&D Techday) Newly Constructed Electrification plant;
2020	Started to Produce Electric Motors
2020	Completed Smart Factory System
2017 (Newly Constructed Chassis Plant
2013 (Newly Constructed 2nd Powertrain Plant Selected as a Korean Hidden Champion by the KOREA EXIM Bank
1994 (• Initial Public Offering on the KOSDAQ
1972 🤇	Started Producing Automotive Parts
1961 (Foundation

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» CHASSIS SYSTEMS

SHIFTERS PEDALS CABLES & SYSTEMS

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Kyung Chang Industrial supplies Shifters, Pedals and Cables based on mechanism & software design capabilities. We also provide total solutions from product design, production, verification to quality management.



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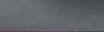
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PEDALS 📀



CABLES & SYSTEMS ③





Foldable Pedal Promotional Video

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>> CHASSIS SYSTEMS

SHIFTERS

MAIN PRODUCTS

KEY HIGHLIGHTS

- Provide Customized Operating Feel
- Functional Safely [ISO26262 (ASIL 'B')]
- Communication Protocol:CAN, CAN-FD
- Position Detection Sensor:Hall IC (SPI, ADC, PWM)
- AUTOSAR (V4.X.X)
- Software Verification
- Secured Excellent Commonization
- Applied Aesthetic Mood Light Technology
- A-SPICE Level 2



Dial (R-Nr-Null-Nd-D) + Button (P)
1 Stable - 5 Position
RGB LED Ambient Light (Mood Light)

E-SHIFTER (Column Type)



Rotary (R-Nr-Null-Nd-D) + Button (P)
Rotary / Button Position : Use Hall IC
CAN FD + CAN (Back up)

• Lights for Each Position (P/R/N/D)

E-SHIFTER (Button Type)

(E-Shifter Promotional Video



- Pattern (P-R-N-D-M-+/-)
- Lever Position : Uses Cable (Manual)
- Minimized Customer Burdens by
- Applying Common Core Type
- Realize Better Sense of Operation that
 Satisfies Customer Needs

E-SHIFTER (Lever Type)



Stick (R-N-D) + Button(P, P_Release)
Unlock Button at Knob Side

Lights for Each Position (Backlight + Indicator)
 PRA (Park Release Actuator) Control



• Lights for Each Button (Backlight + Indicator)

MT LEVER



• Pattern (R-1-2-3-4-5-6)

- Lever Position : Uses Cable (Manual)
- Applied R-Gear Malfunctioning Blocker (Pull Up Type)
- Shift Blocker Prevents 1/2 Shift During
- High Speed Driving (Electric Solenoid + Magnet)
- Integrated Rear Duct Maximizes Space Utilization

PRODUCT LINE-UP

E-SHIFTERS AT LEVERS MT LEVERS

PRODUCTION CAPACITY

3.44 million units / year

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>> CHASSIS SYSTEMS

SHIFTERS FOR FUTURE MOBILITY

UNIQUE DESIGN (E-SHIFTER)

KCI recently completed prior design for E-shifter equipped with functionality and aesthetics. Also, it is in line with the near future vehicle interior trend of major OEMs.



E-SHIFTER (DIAL TYPE)

UNIQUE DESIGN A



E-SHIFTER (DIAL TYPE) UNIQUE DESIGN B





E-SHIFTER (COLUMN TYPE) UNIQUE DESIGN A

E-SHIFTER (COLUMN TYPE) UNIQUE DESIGN B

E-SHIFTER (COLUMN TYPE) UNIQUE DESIGN C

Meet KCI's Diverse Design for E-Shifters

We propose & provide the most optimized E-shifters products to fully satisfy your requirements



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>> CHASSIS SYSTEMS

PEDALS

MAIN PRODUCTS

KEY HIGHLIGHTS

- Optimized Product Size
- Provide Customized Operating Feel that Meets Customer Needs
- Position Stroke Sensor: Inductive, Hall IC (Analog, PWM)
- Provide Design Optimization to Meet Target Weight
- Constant Efforts to Reduce
 Manufacturing Costs
- Excellent Commonization Design
- Own Original Technologies for Each Product

PRODUCT LINE-UP

ACCELERATOR PEDAL MODULES BRAKE PEDALS CLUTCH PEDALS

PRODUCTION CAPACITY

2.30 million units / year

ACCELERATOR PEDAL MODULE (Floor Type)



- Applied Contactless Sensor
- Hysteresis Friction Structure Design to
 Peduce Driver Estigue
- Reduce Driver Fatigue

Applied Contactless Sensor

Reduce Driver Fatigue • Applied Plastic Arm

Hysteresis Friction Structure Design to

• Provide Customized Operating Feel that Meets Customer Needs

ACCELERATOR PEDAL MODULE (Pendant Type)

BRAKE PEDAL (ALL-IN-ONE Type)



- Applied Tubular Arm for Weight Reduction • All-in-one Press Member
- Developed and Applied Stop L
- Developed and Applied Stop Lamp Switch
 Applied Brake Position Sensor for HEV and EV

BRAKE PEDAL (Injection Type)



• Applied Tubular Arm for Weight Reduction • All-in-one Injection Member

CLUTCH PEDAL (Hydraulic Type)

Foldable Pedal Promotional Video



- Injection Arm All-in-one Injection Member
- Applied Integrated Switch (Clutch S/W, Ignition S/W)
- Provide Customized Operating Feel that Meets Customer Needs
- Able to Handle the Changes in
- Operating Feel Per Different Engine Ouput

E-CLUTCH PEDAL



- Applied CBW (Clutch By Wire) Pedal Applied Plastic Arm • All-in-one Injection Member
- Applied Clutch Position Sensor
- Implementation of Pedal Operating Force Equivalent to Hydraulic Clutch System
- Applied to the Mass-produced Car Models for the First Time in Korea

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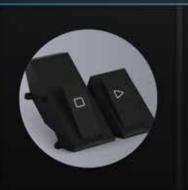
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>> CHASSIS SYSTEMS

PEDALS FOR FUTURE MOBILITY

FOLDABLE PEDAL

Kyung Chang Industrial suggests new technologies to global OEMs with proactive research & development on future mobility trends.



- Extra legroom space
- Prevent Driver leg injury in an accident
- Reduce vibration and noise by separating it from IEB (Integrated Electronic Brake)
- Easy to design pedal location no hydraulic pipe



>> CHASSIS SYSTEMS

CABLES & SYSTEMS

MAIN PRODUCTS

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KEY HIGHLIGHTS

- Provide Customized Operating Feel that Meets Customer Needs
- Design Capability Applied to Various Systems, Extensive Manufacturing Technology and Evaluation Experience
- Excellent Communization Design, Easy Installation and Design **Considering After Service**
- Operation Structure Optimized for Vehicle Layout
- Selection of Material and Structure Design Considering Elasticity of Material
- Design and Manufacturing Capabilities of Products with. Functions of Releasing Emergency Measure and Transmitting Power in Electrification System

PRODUCT LINE-UP

MPR CABLES SUNROOF CABLES CONTROL CABLES

PRODUCTION CAPACITY

1.92 million units / year

- Manual Parking Release Handle & Cable
- Applied SBW (Shift by Wire) System

MPR CABLE & HANDLE

- Battery Discharge Light I Release Gear P in case of ISO2 Emergency
- Applied Lost Motion Device (LMD) to Natural Driving Mode
- Pull-Pull Type in Handle Operating Part

CABLE & LEVER SYSTEMS (AT · MT)



 One-Touch Socket • Prevent EYE EBD Reverse Assembly and Adjust Structure

SUNROOF CABLE



 Applied YAN Specification Applied END | INSERT Molding





Materials Reflect Elastic Deformation Regulation

CABLE & LEVER SYSTEMS (PARKING)

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DOOR LATCH CABLE



• Enhance Separation Force • Improved Operation Feel due to No-load Sliding Resistance

HOOD • TRUNK LID • FUEL FILLER CABLE

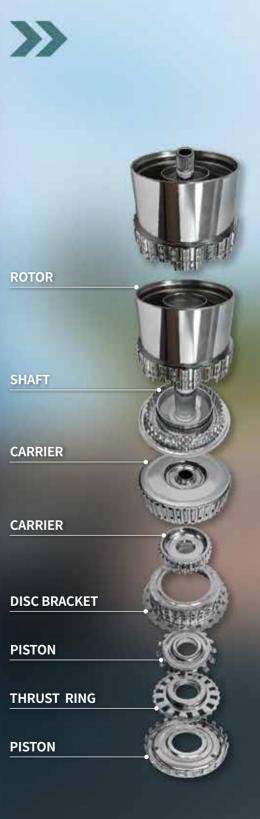
• Molding, Caulking & Swaging Type

• Applied END D/C

>> POWERTRAIN COMPONENTS

STAMPED PARTS SPLINE FORMED PARTS WELDED PARTS

Powertrain components applied to AT, DCT, CVT and AWD. With world-class metal forming technology, it guarantees high precision and low defectability.



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>> POWERTRAIN COMPONENTS

HUB, DRUM, ROTOR & CARRIER ASSEMBLIES

MAIN PRODUCTS

KEY HIGHLIGHTS

- Implement Highly Reliable Feasibility Study from the Early Sourcing Phases Based on the Accumulated Experience and Data
- Propose Optimized Process per Product Characteristics (Roller-die Forming · Roll Forming · Flow Forming · Cold Forming · Helical Broaching)
- Reliable Development Capability
 Proven by Multiple Project
 Experience with Global OEMS
 (26 Project, 153 Powertrain Components)

PRODUCT LINE-UP

STAMPED PARTS SPLINE FORMED PARTS WELDED PARTS

PRODUCTION CAPACITY

Carrier Assembly	Retainer Assembly Clutch	Rotor Assembly	Housing
• Material: SAPH440 · SCr420H1 • Engineering: Multi-tasking Turning EB Welding	• Material: SAPH440 · SCr420HB • Engineering: Multi-tasking Turning	• Material: S355MC · 16MnCr5 • Engineering: Flow Forming, EB Welding	• Material: SPFH540 • Engineering: Roller-die Forming
C	л	A	ND
Retainer Assembly Clutch	Piston Primary	Housing	Drum Clutch Assembly
Retainer Assembly Clutch	Piston Primary	Housing	Drum Clutch Assembly
Retainer Assembly Clutch	Piston Primary	Housing	Drum Clutch Assembly

DCT

41 million units / year

>> POWERTRAIN COMPONENTS

CORE TECHNOLOGY

ROTOR

Roller-die Forming | Forging | Flow Forming Electron Beam Welding

SHAFT

Roller-die Forming | Stamping | Forging | Electron Beam Welding

CARRIER

Roller-die Forming | Forging | Broaching | Electron Beam Welding

CARRIER

Spinning | Roll Forming | Forging | Broaching | Electron Beam Welding

DISC BRACKET

Stamping

PISTON





Electron Beam Welder

• Guarantee better quality with advanced process than traditional laser welding technique





Roller-Die Forming

• Utilize transfer press equipment with up to 16 stations including spline shaping, and it is suitable for mass-production



Roll Forming Cam Forming. Spinning • It is suitable for small-volume production of many varieties and can reduce mold investment costs



Flow Forming

• Widely applicable as it can handle shape that is difficult to implement through roll forming **>>** ELECTRIC MOTOR & COMPONENTS

ELECTRIC MOTORS STATORS ROTORS

As a leading Foundry Manufacturer, Kyung Chang Industrial assembles and produces electric motors, stators, and rotors that function of powertrain





ROTOR O

STATOR 💿



INVERTER 💿



POWER MODULE 💿





Electrification Promotional Video

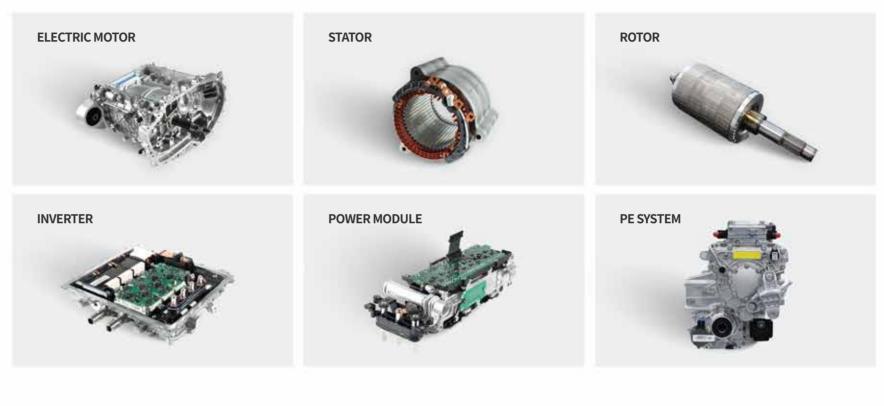
>> ELECTRIC MOTOR & COMPONENTS

ELECTRIC MOTORS, STATORS, ROTORS

MAIN PRODUCTS

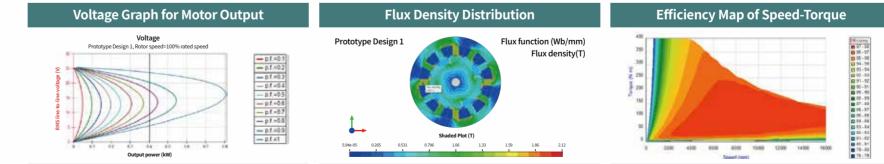
KEY HIGHLIGHTS

- Provide Optimized Process Design to Produce Products with High Speed · Torque · Efficiency Power Density
- Applied Automation for Core
 Processes to Secure Highest Quality
 (Electric Motor, End-Of-Line Test)
- Operate the Troubleshooting
 Process based on the
 Accumulated Data and Experiences



Electrification Promotional Video

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· Secured Operating Experience and Know-how of Global Top 3 Hairpin Forming Production Line

• Improvement Suggestions: 228 Improved Cases for Recent 2 Years

· Counterproposals for Quality Improvement are Possible Based on a High Understanding and Interpretation of the Motor

PRODUCT LINE-UP

ELECTRIC MOTORS STATORS ROTORS

PRODUCTION CAPACITY

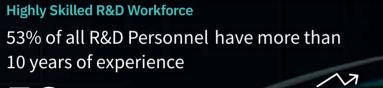
500,000 units / year

» R&D

R&D AT A GLANCE

Innovation for a Better Future

Secured Own Technologies through Bold R&D Investment and Professional R&D Organization



53%

Period of Continuous Service



YEARS	PROPORTION
Above 10~19 years	44%
Above 20 years	9%

Development Capability Continuous New Technology Development

Advanced Technologies for Electric & Autonomous Vehicles
Patent Acquisition: 217

Design Customization

• OEM Customized Design Review and Detailed Modeling



3.5%

Proportion of R&D Investment during the past 3 years

to Chassis Systems Business Sales

2020 2022

» ESG

ESG MANAGEMENT

Sustainable Partner

KCI Serves as a Sustainable Partner for Customers by Actively Practicing ESG Management

Environmental

- Rejecting the use of Conflict Minerals (Conflict Minerals Compliance)
- Compliance with EU REACH
- Carbon Neutrality
- Efforts to reduce carbon emissions through solar powergeneration
- Power Generation Business License



Renew Certificates Every year

- SAQ 5.0 : A sustainability standard utilized by major OEMs and Tier1s in the automotive industry
- Eco Vadis : A sustainable platform that evaluates supplier environmental and social performance

Social

- Contributing to Community Growth (Promoting youth employment, Support for vulnerable groups, Blood donation, Employment of vulnerable people and other initiatives)
- Certified for Youth Employment Promotion
- Certified as an Employment-Friendly Company
- In-House Volunteer Club (Kyung Chang C&S)
- Promote Employee Welfare

(Invite employee families and take a factory tour, offer Souvenirs, Support club activities)



Governance

- Award for a Company with
- Excellent Labor-Relations Management
- Strengthen Transparent Management and Maximize Shareholder return by Establishing a New Internal Accounting Team in 2022
- External Consulting to Enhance Reliability of Internal Accounting (with Deloitte, in progress)



>> LOCATIONS

GLOBAL NETWORK



1 NORTH AMERICA

KCUSA

• Sales / R&D Center in Detroit

KCIMX

• Chassis Plant in Nuevo Leon, Mexico

P.P.I. Caster Inc

• Sales Office in L.A.

2 INDIA / INDONESIA

Moonlight

• Technical Partnership Agreement in India

Trimitra

• Technical Partnership Agreement in Indonesia

O CHINA

KE-AUTO

- Cables Plant in Zhejiang
- Cables Plant in Guizhou

KC-TECH

• Shifters & Pedals Plant in Jiangsu

4 SOUTH KOREA

KCI

- Headquartered in Daegu
 - Chassis Plant
 - 2 Powertrain Plants
 - Electrification Plant

KCP

• Precision Press Plant in Daegu

>> LOCATIONS

PRODUCTION SITE (KOREA)

SALES & TECHNICAL INQUIRY

- KCI HEADQUARTER (KOREA)
- +82 53-721-1129
- kcsales@kc.co.kr

KCI - NORTH AMERICA

- +1 334-447-6768 (USA)
- +52 81-2022-8154 (Mexico)
- kci.na@kc.co.kr

KCI - EUROPE

- +82 53-721-1234
- kcsales@kc.co.kr

KCI - CHINA

- +86 574-6289-0285
- +86 188-5841-1599
- hz_yin@keauto.cn
- yhc0402@kc.co.kr



- **AREA** : 45,998m²
- LOCATION : 6, Seongseo-ro 35-gil, Dalseo-gu, Daegu
- MAIN PRODUCTS : Powertrain Components



• AREA : 66,113m²

- LOCATION : 2, Techno Jungang-daero 1-gil, Yuga-eup, Dalseong-gun, Daegu
- MAIN PRODUCTS : Powertrain Components



- **AREA** : 48,781m²
- LOCATION : 57, Techno sunhwan-ro 1-gil, Yuga-eup, Dalseong-gun, Daegu
 MAIN PRODUCTS : Shifters / Pedals / Cables and Gear Actuators



• **AREA** : 49,498m²

- LOCATION : 10, Techno sunhwan-ro 7-gil, Yuga-eup, Dalseong-gun, Daegu
- MAIN PRODUCTS : Electric Motors and Components for Electric Vehicles

